

Tennessee Uniform Certification Program

Member Agencies

Tennessee Department
of Transportation

Metropolitan Knoxville
Airport Authority

Chattanooga Metropolitan
Airport Authority

Memphis Shelby County
Airport Authority

Metropolitan Nashville
Airport Authority

Chattanooga Area Regional
Transportation Authority

Memphis Area
Transit Authority

Jackson Transit Authority

Smyrna Airport Authority

Tri-Cities Airport Commission

Clarksville Transit System

Regional Transportation
Authority [Middle TN]

Nashville Metropolitan
Transit Authority

Knoxville Area Transit

Jackson Airport Authority

Johnson City Transit

Bristol Tennessee Transit

Murfreesboro Rover
Public Transit

Kingsport Area Transit Service



December 07, 2023

Ms. Christine Kelley
Kelley & Associates Advertising, LLC
7730 Memphis Arlington Road
Bartlett, TN 38135

Certification #: **122023281-DBE**

Dear Ms. Kelley.

Congratulations! **Kelley & Associates Advertising, LLC** has been updated as a **Disadvantage Business Enterprise (DBE)** through the Memphis Shelby County Airport Authority (MSCAA).

Be it known that **Kelley & Associates Advertising, LLC** has been updated as a **Disadvantage Business Enterprise (DBE)** having met the requirements as a **Woman Business Enterprise (WBE)** whose Personal Net Worth is within the requirements of the 49 CFR Part 26. Your update is **December 07, 2023**; your next update is **December 07, 2024**. *As a condition of your certification, you are required to submit a renewal application, Personal Financial Statement, Federal and personal Tax Returns on an annual basis.* This letter substantiates that you have met the requirements set forth by the 49 CFR Parts 26.

It is very important that **Kelley & Associates Advertising, LLC** notify MSCAA of any changes in **address, phone number(s) and or status of your company** as they occur.

NAICS

323111	Advertising materials (e.g., coupons, flyers) commercial printing (except screen) without publishing
541810	Advertising Agencies
541820	Lobbying Services
541820	Public Relations
541830	Media Buying Agencies
541840	Media Advertising Representatives (i.e., independent of media owners)
541850	Advertising Services, Indoor or Outdoor Display

Sincerely,

A handwritten signature in black ink that reads 'Joe Claiborne'.

Joe Claiborne
SR. Manager Business Diversity Development
Memphis Shelby County Airport Authority